

## GR/ND RIVER

COMMERCE, INC.


## FINANCIAL STATEMENTS

## Quarter Ending

September 30, 2023

November 14, 2023
To Our Shareholders:
We present for your review the results of operations for Grand River Commerce, Inc. (the "Company") and Grand River Bank (the "Bank"), including the Bank's nationwide mortgage lending subsidiary, Grand River Mortgage Company, LLC ("GRMC"), for the nine-month period ended September 30, 2023.

Despite the losses that will be discussed later in this letter, the Company and the Bank remain wellcapitalized and have ample liquidity. Multiple key performance indicators are favorable, and both the Company and the Bank continue to be fundamentally strong.

As of September 30, 2023, total assets of the Company stood at $\$ 550$ million, an increase of $\$ 19.8$ million from year-end 2022. Growth in loans, residential mortgages held for sale and other assets offset the year-to-date decrease in cash holdings. On an annualized basis, the loan portfolio grew by a healthy $\$ 30.4$ million, or $8.8 \%$.

Asset quality remains exceptionally strong. Delinquency is nominal and we have one nonperforming loan that is paying as agreed and poses virtually no risk of loss. There have been no charge-offs. Long a hallmark of our Bank, our pristine portfolio allows us to avoid the distraction and expense associated with troubled credits.

Reflecting our strong asset quality, our allowance for credit losses stood at $1.11 \%$ at quarter-end, compared to $1.29 \%$ at year-end. As reported last quarter, we adopted ASU No. 2016-13, Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments, commonly referred to as CECL, effective January 1, 2023 and adjusted our allowance calculation methodology accordingly. The year-to-date decrease in the allowance ratio is tied to the adoption of CECL and shifts in loan portfolio composition. A portion of the reserve is now accounted for in Other Liabilities. On a combined basis, reserves as of September 30, 2023 stood at $1.19 \%$.

Despite our inherent strengths, the Company and the Bank reported net losses of $\$ 4.8$ million and $\$ 4.2$ million, respectively, at September 30. At the Bank-only level - separate from GRMC - we continued to feel the effects of the Federal Reserve's aggressive rate hike campaign, with year-todate net income totaling $\$ 97,000$. Deposit costs have outpaced the aggregate yield on the fixed rate portion of our loan portfolio. The result is continued pressure upon our most basic profitability indicator, our net interest margin. We have implemented a number of initiatives intended to reduce margin compression. Those initiatives are proving to be successful and we're experiencing measurable margin improvement. Assuming that the Federal Reserve pauses its campaign and allows rates to remain stable or decrease, we expect to report continued margin improvement throughout the balance of this year and next. In the interim, net interest income has decreased $\$ 1.3$ million, or 11\%, on a year-over-year basis.

As has been the case for some time, the reported losses were primarily attributable to GRMC. While notable for its strong infrastructure and operating system, its highly experienced leadership team and its cadre of committed lenders, GRMC has not been able to overcome the challenges posed by a market in turmoil and achieve profitability. The fact that many mortgage lenders across the country find themselves in similar circumstances affirms that the challenges aren't unique to

GRMC, but don't change the economic realities. In last quarter's letter, we characterized the situation as unacceptable and unsustainable and indicated that further support for GRMC was predicated upon the success of cost reduction and expense containment measures that had been implemented within the subsidiary. We expressed cautious optimism that those measures would prove to be effective. While some improvement in GRMC's performance is evident, it is insufficient to justify a material extension of its runway. Consequently, while we expect GRMC-related losses to continue through the remainder of 2023, we are taking action to ensure that those losses do not extend into 2024.

Non-interest income increased $\$ 2.2$ million, or $275 \%$, over the same period last year, due to an increase in the volume of residential mortgage loan activity. This increase is almost entirely tied to the production of salable mortgage loans originated by GRMC. Unfortunately, it was eclipsed by growth in non-interest expense, which surged by $\$ 7.1$ million, or $59 \%$, over the prior-year period. As noted earlier, the majority of the increase was attributable to expenses associated with GRMC. Over the same period, net of GRMC-related expenses, Company and Bank NIE increased approximately $\$ 153,000$ and $\$ 1.3$ million, respectively, due primarily to necessary investments in revenue-producing employees and critical infrastructure.

Maintaining capital ratios that meet or exceed the regulatory definition of well-capitalized remains a priority. As has been the case since its inception, the Bank again met those requirements as of September 30, 2023. In support of the investment in GRMC, the Company injected $\$ 6.0$ million of additional capital into the Bank during the course of the year.

In September, the Company secured $\$ 7.65$ million through a subordinated debt offering. Nearly $22 \%$ of the offering proceeds were contributed by insiders, with the remainder coming primarily from a limited number of high-net-worth and institutional investors. Reflecting the confidence of the investment community in the strength of the Company and our unique market opportunity, the offering was significantly over-subscribed. The offering was undertaken to bolster already-strong capital levels and to ensure that sufficient resources were available to support the Bank's growth trajectory. To date, $\$ 3.5$ million of these proceeds have been down streamed to the Bank, with additional reserves held at the Company. Further detail regarding the offering is available in the Company's September 7, 2023 press release.

Our financial results are always available via the Investor Relations section of our website, www.grandriverbank.com. We encourage you to use this comprehensive resource to track performance and to gain valuable information about your investment in our Company.

As we navigate through this choppy and challenging period, your investment and continued support are appreciated more than ever.

Sincerely,


Robert P. Bilotti
Chairman, President \& CEO
Grand River Commerce, Inc.
(616) 929-1600
robert.bilotti@grandriverbank.com


Patrick K. Gill CEO
Grand River Bank (616) 929-1611
pat.gill@grandriverbank.com

D. Drew Ysseldyke President Grand River Bank (616) 929-1615 drew.ysseldyke@grandriverbank.com


Kevin J. VanSingel
VP / Interim CFO
Grand River Commerce, Inc. \& Grand River Bank (616) 259-1301
kevin.vansingel@grandriverbank.com

## Key ratios

## Earnings Per Share


(\$0.80)

Net Charge-offs


## Growth



## Key ratios (continued)

## Consolidated Net (Loss) Income



Bank Only Net (Loss) Income

| Dollars in thousands |  |
| :---: | :---: |
|  | ベnunumun |
| ○ 0 ONO 88888888888ㅇ |  |

## Grand River Commerce, Inc.

Selected Financial Data*

## For the nine months ended September 30,

For the year ended December 31

|  | 2023 |  | 2022 |  | 2021 |  | 2020 |  | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (dollars in thousands, except share data) |  |  |  |  |  |  |  |  |  |  |  |  |
| Summary Income Statement Data: |  |  |  |  |  |  |  |  |  |  |  |  |
| Total interest income | \$ | 19,332 | \$ | 19,073 | \$ | 16,085 | \$ | 15,085 | \$ | 13,189 | \$ | 10,415 |
| Total interest expense |  | 9,422 |  | 4,083 |  | 2,530 |  | 3,859 |  | 4,300 |  | 2,434 |
| Net interest income |  | 9,910 |  | 14,990 |  | 13,555 |  | 11,226 |  | 8,889 |  | 7,981 |
| Provision for loan losses |  | (85) |  | 1,063 |  | 160 |  | 1,531 |  | 536 |  | 273 |
| Non interest income |  | 3,013 |  | 1,134 |  | 3,181 |  | 4,314 |  | 1,789 |  | 679 |
| Non interest expense |  | 19,069 |  | 17,868 |  | 12,333 |  | 10,136 |  | 8,177 |  | 6,881 |
| Income (loss) before income taxes |  | $(6,061)$ |  | $(2,807)$ |  | 4,243 |  | 3,873 |  | 1,965 |  | 1,506 |
| Income tax expense |  | $(1,272)$ |  | (633) |  | 926 |  | 842 |  | 424 |  | 323 |
| Net income (loss) |  | $(4,789)$ |  | $(2,174)$ |  | 3,317 |  | 3,031 |  | 1,541 |  | 1,183 |
| Pre-provision / Pre-tax income |  | $(6,146)$ |  | $(1,744)$ |  | 4,403 |  | 5,404 |  | 2,501 |  | 1,779 |
| Per Share Income Data: |  |  |  |  |  |  |  |  |  |  |  |  |
| Shares outstanding - ending |  | 7,041,423 |  | 7,026,423 |  | 6,761,758 |  | 6,731,809 |  | 6,733,809 |  | 6,713,809 |
| Shares outstanding - average |  | 7,037,265 |  | 6,962,466 |  | 6,749,388 |  | 6,733,633 |  | 6,727,211 |  | 6,707,220 |
| Shares outstanding - diluted average |  | 7,312,102 |  | 7,074,279 |  | 7,119,295 |  | 7,078,933 |  | 7,072,511 |  | 7,095,261 |
| Earnings per common share | \$ | (0.68) |  | \$ (0.31) | \$ | 0.49 | \$ | 0.45 | \$ | 0.23 | \$ | 0.18 |
| Cash dividends per share |  | - |  | - |  | - |  | - |  | - |  | - |
| Share market high / low YTD |  | 3.13-6.00 |  | 5.50-7.39 |  | 5.05-7.75 |  | 4.20-6.35 |  | 5.70-8.10 |  | 5.85-6.50 |
| Closing share price |  | 3.70 |  | 5.50 |  | 7.50 |  | 5.05 |  | 5.75 |  | 6.24 |
| Book value per share |  | 5.32 |  | 6.10 |  | 6.72 |  | 6.28 |  | 5.81 |  | 5.55 |
| Tangible book value per share |  | 5.32 |  | 6.10 |  | 6.72 |  | 6.09 |  | 5.70 |  | 5.46 |
| Share price to book |  | 70\% |  | 90\% |  | 112\% |  | 80\% |  | 99\% |  | 112\% |
| Selected Balance Sheet Data: |  |  |  |  |  |  |  |  |  |  |  |  |
| Total assets | \$ | 550,034 | \$ | 530,250 | \$ | 489,452 | \$ | 451,919 | \$ | 321,326 | \$ | 264,321 |
| Loans, net of allowance for loan losses |  | 486,275 |  | 455,362 |  | 377,343 |  | 358,500 |  | 286,723 |  | 236,062 |
| Memo: Paycheck Protection Program Loans (Net of Unearned Fees and Costs |  | - |  | - |  | 4,287 |  | 47,286 |  | - |  | - |
| Total deposits |  | 465,593 |  | 461,677 |  | 427,859 |  | 382,864 |  | 270,962 |  | 218,914 |
| Shareholder's equity |  | 37,456 |  | 42,839 |  | 45,437 |  | 42,244 |  | 39,104 |  | 37,277 |
| Bank Asset Quality Data: |  |  |  |  |  |  |  |  |  |  |  |  |
| Nonperforming Assets | \$ | 1,191 |  | \$ 1,244 | \$ | 1,311 | \$ | - | \$ | - | \$ | - |
| NPAs/ Assets |  | 0.2\% |  | 0.2\% |  | 0.3\% |  | 0\% |  | 0\% |  | 0\% |
| NPAs \& 90+ PD/ Assets |  | 0.2\% |  | 0.2\% |  | 0.3\% |  | 0\% |  | 0\% |  | 0\% |
| Nonaccrual \& 90+ \& OREO/ Assets |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0\% |  | 0\% |  | 0\% |
| NCOs/ Avg Loans |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0\% |  | 0\% |  | 0\% |
| Loan Loss Reserves/ Gross Loans |  | 1.11\% |  | 1.29\% |  | 1.27\% |  | 1.30\% |  | 1.10\% |  | 1.10\% |
| Performance Ratios: |  |  |  |  |  |  |  |  |  |  |  |  |
| Return on average shareholder's equity |  | -13.85\% |  | -4.84\% |  | 7.54\% |  | 7.51\% |  | 4.04\% |  | 3.24\% |
| Return on average assets |  | -1.20\% |  | -0.43\% |  | 0.69\% |  | 0.76\% |  | 0.52\% |  | 0.49\% |
| Avg. shareholders' equity to avg. assets |  | 8.65\% |  | 8.89\% |  | 9.19\% |  | 10.12\% |  | 12.91\% |  | 15.09\% |
| Asset Growth Rate Annualized |  | 5\% |  | 8\% |  | 8\% |  | 41\% |  | 22\% |  | 18\% |
| Efficiency ratio |  | 147.56\% |  | 110.82\% |  | 73.69\% |  | 65.23\% |  | 76.58\% |  | 79.46\% |
| Bank Regulatory Capital Ratios: |  |  |  |  |  |  |  |  |  |  |  |  |
| Common equity tier 1 capital ratio |  | 10.04\% |  | 9.82\% |  | 11.14\% |  | 12.61\% |  | 11.28\% |  | 11.21\% |
| Tier 1 leverage capital ratio |  | 9.00\% |  | 8.85\% |  | 8.87\% |  | 9.12\% |  | 10.50\% |  | 10.48\% |
| Tier 1 risk based capital ratio |  | 10.04\% |  | 9.82\% |  | 11.14\% |  | 12.61\% |  | 11.28\% |  | 11.21\% |
| Total risk based capital ratio |  | 11.25\% |  | 11.07\% |  | 12.36\% |  | 13.86\% |  | 12.33\% |  | 12.29\% |
| Capital Buffer |  | 3.25\% |  | 3.07\% |  | 4.36\% |  | 5.86\% |  | 4.33\% |  | 4.29\% |
| YTD average assets | \$ | 532,951 | \$ | \$ 505,311 | \$ | 478,673 | \$ | 398,858 | \$ | 295,619 | \$ | 242,043 |
| YTD average equity | \$ | 46,091 | \$ | \$ 44,911 | \$ | 44,000 | \$ | 40,381 | \$ | 38,178 | \$ | 36,523 |


| Balance Sheet* Grand River Commerce, Inc. 9/30/2023 |  |  | 12/31/2022 |  | \$ Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |  |
| Cash and due from banks | \$ | 28,364 | \$ | 47,731 | \$ | $(19,367)$ |
| Federal funds sold |  | 449 |  | 648 |  | (199) |
| Total Cash and Cash Equivalents |  | 28,813 |  | 48,379 |  | $(19,566)$ |
| Securities, available for sale |  | 13,374 |  | 15,036 |  | $(1,662)$ |
| FHLB \& FRB stock, at cost |  | 2,989 |  | 1,788 |  | 1,201 |
| Loans held for sale |  | 7,602 |  | 433 |  | 7,169 |
| All Other Loans |  | 491,754 |  | 461,290 |  | 30,464 |
| Less: allowance for credit losses |  | 5,479 |  | 5,928 |  | (449) |
| Net Loans |  | 486,275 |  | 455,362 |  | 30,913 |
| Premises and equipment, net |  | 2,131 |  | 2,472 |  | (341) |
| DTA, net |  | 2,593 |  | 2,191 |  | 402 |
| Interest receivable and other assets |  | 6,257 |  | 4,589 |  | 1,668 |
| Total assets | \$ | 550,034 | \$ | 530,250 | \$ | 19,784 |
| Liabilities |  |  |  |  |  |  |
| Non-interest bearing deposits |  | 101,265 |  | 124,424 |  | $(23,159)$ |
| Interest bearing deposits |  | 364,328 |  | 337,253 |  | 27,075 |
| Total Deposits |  | 465,593 |  | 461,677 |  | 3,916 |
| FHLB borrowings |  | 27,500 |  | 14,500 |  | 13,000 |
| Fed Funds Purchased \& Other Borrowings |  | - |  | - |  | - |
| Interest payable and other liabilities |  | 4,162 |  | 3,189 |  | 973 |
| Subordinated Debt |  | 15,323 |  | 8,045 |  | 7,278 |
| Total liabilities |  | 512,578 |  | 487,411 |  | 25,167 |
| Equity |  |  |  |  |  |  |
| Common stock |  | 70 |  | 70 |  | - |
| Additional paid-in capital |  | 38,466 |  | 38,614 |  | (148) |
| Additional paid-in capital Warrants |  | 2,542 |  | 2,542 |  | - |
| Retained Earnings(Accumulated deficit) |  | (967) |  | 3,822 |  | $(4,789)$ |
| Accumulated other comprehensive income(loss) |  | $(2,655)$ |  | $(2,209)$ |  | (446) |
| Total equity |  | 37,456 |  | 42,839 |  | $(5,383)$ |
| Total liabilities and equity | \$ | 550,034 | \$ | 530,250 | \$ | 19,784 |
| *Source: 2023 unaudited; 2022: condensed from audited financial statements. |  |  |  |  |  |  |


| Statement of Operations* Grand River Commerce, Inc.$\begin{gathered} \text { YTD } \\ 9 / 30 / 2023 \end{gathered}$ |  |  | $\begin{gathered} \text { YTD } \\ 9 / 30 / 2022 \end{gathered}$ |  | \$ Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income |  |  |  |  |  |  |
| Loans, including fees | \$ | 18,114 | \$ | 12,322 | \$ | 5,792 |
| Securities |  | 343 |  | 289 |  | 54 |
| Federal funds sold and other income |  | 875 |  | 602 |  | 273 |
| Total interest income |  | 19,332 |  | 13,213 |  | 6,119 |
| Interest Expense |  |  |  |  |  |  |
| Deposits |  | 8,183 |  | 1,588 |  | 6,595 |
| Borrowings |  | 1,239 |  | 456 |  | 783 |
| Total interest expense |  | 9,422 |  | 2,044 |  | 7,378 |
| Net interest income |  | 9,910 |  | 11,169 |  | $(1,259)$ |
| Provision for loan losses |  | (85) |  | 620 |  | (705) |
| Net interest income after provision for loan losses |  | 9,995 |  | 10,549 |  | (554) |
| Non-interest income |  |  |  |  |  |  |
| Service charges and other fees |  | 36 |  | 30 |  | 6 |
| Gain on sale of loans |  | 2,296 |  | 579 |  | 1,717 |
| Gain on Fair Value of IRLC's and LHFS** |  | 424 |  | 19 |  | 405 |
| Other income |  | 257 |  | 175 |  | 82 |
| Total non-interest income |  | 3,013 |  | 803 |  | 2,210 |
| Non-interest expense |  |  |  |  |  |  |
| Salaries and benefits |  | 11,458 |  | 8,240 |  | 3,218 |
| Occupancy \& equipment expense |  | 1,195 |  | 767 |  | 428 |
| Data processing \& computer support |  | 317 |  | 265 |  | 52 |
| Professional Services |  | 1,100 |  | 682 |  | 418 |
| Insurance |  | 461 |  | 298 |  | 163 |
| Software |  | 859 |  | 458 |  | 401 |
| Other |  | 3,679 |  | 1,270 |  | 2,409 |
| Total non-interest expense |  | 19,069 |  | 11,980 |  | 7,089 |
| Income before taxes | \$ | $(6,061)$ | \$ | (628) | \$ | $(5,433)$ |
| Income tax expense |  | $(1,272)$ |  | (161) |  | $(1,111)$ |
| Net income | \$ | $(4,789)$ | \$ | (467) | \$ | $(4,322)$ |

